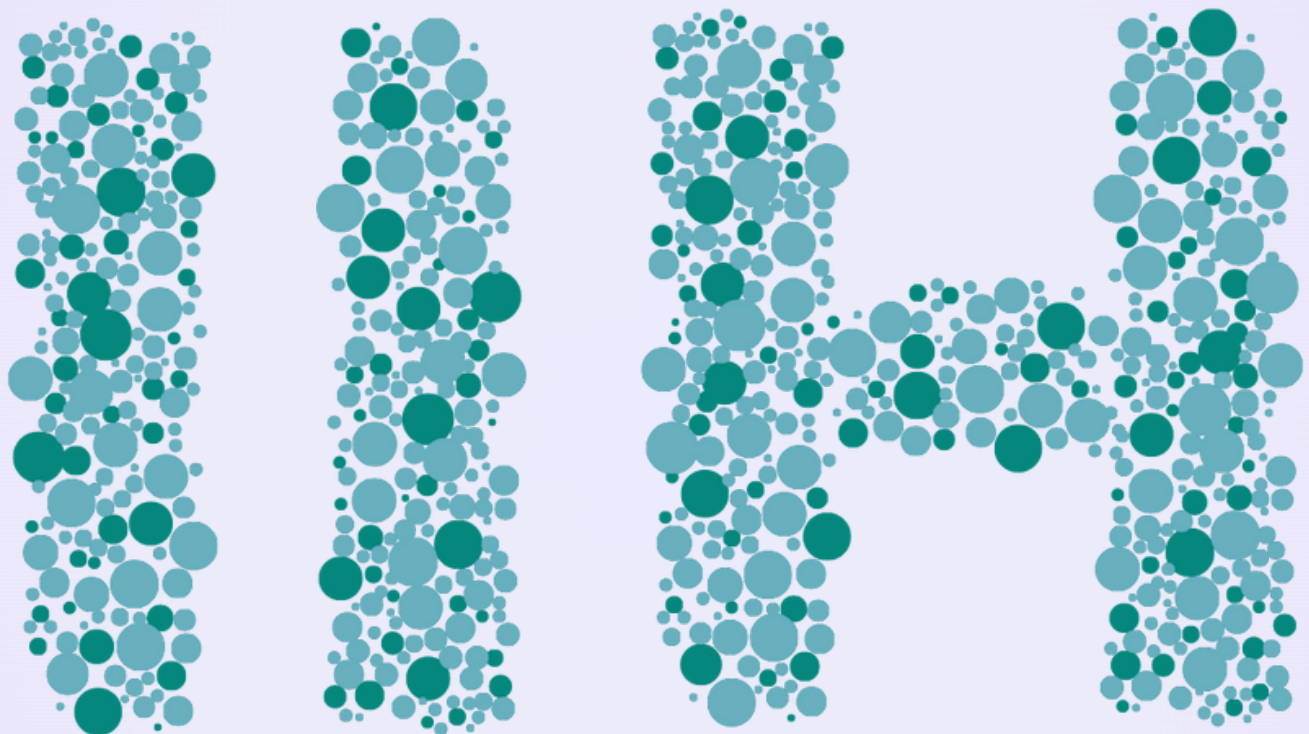


**Network for Excellence in Health Innovation**



**2024 Innovators in Health Awards**

May 8, 2024 | Cambridge, MA

## Dear Members, Friends, and Supporters:

Welcome to NEHI's Innovators in Health Awards 2024 celebration! Thank you for joining us and recognizing three accomplished and inspiring individuals.



The Innovators in Health awards seek to highlight individuals who have demonstrated and continue to embody a commitment to collaboration across boundaries and to creating and promoting innovations that add value to our health care system and individuals' health. The three individuals NEHI has chosen to honor this year are incredible exemplars of our awards' focus.

We are confident that you will appreciate the wisdom of our selections when you hear from the awardees today — If you don't already know them (and perhaps even if you do). We are excited that through our awards, we highlight different approaches to innovation and individuals with very different backgrounds and experiences. Monica Bharel, MD, MPH, brings a public health perspective to her work addressing complex population health issues using data and analytics. Micky Tripathi, PhD, MPP, has consistently focused on the importance of information technology and interoperability in enabling multiple stakeholders to improve health. The recipient of our Henri Termeer Memorial awardee, Alice Pomponio, MPP, brings a business and life sciences emphasis to her work, which explicitly honors Henri's spirit of innovation and collaboration in fostering disruptive technology adoption and companion therapies with an eye toward value-based care.

We are also excited to introduce a new feature in our Awards celebration. Tom Hubbard, whom most of you know, will moderate a panel entitled "The Revolution in Obesity Treatment: A Report from the Front Lines." Our expert panel includes Sree Chaguturu, Executive Vice President and Chief Medical Officer of CVS Health; Florencia Halperin, MD, Chief Medical Officer at Form Health; and Melinda J. Watman, RN, MBA, patient advocate and Board Member of the Obesity Action Coalition.

Thank you for joining us. We hope you get the chance to talk to one another and discover someone you would like to get to know better.

Thank you, especially to our members and sponsors. We understand that many of you are heralding resources with concerns about declining margins. We appreciate the trust you place in us to advance ways to improve mutual value and, especially, patients' lives.

With Kind Regards,

**Wendy Warring, JD**  
President & CEO, NEHI

**Mark Lutes, JD**  
NEHI Board of Directors (Chair, Clerk)  
Chairman of the Firm, Epstein Becker & Green, P.C.



**Wendy Warring, JD**  
**President & CEO, NEHI**

Wendy Warring assumed the role of President and CEO of NEHI in January 2020, with a focus on advancing innovative care models and technologies to enhance healthcare access and affordability. Drawing on her extensive experience, including roles as Senior Vice President at Boston Children's Hospital and Executive Vice President at Connecticut Children's Medical Center and UMass Memorial Health Care, she fosters collaboration among healthcare stakeholders to drive scalable interdisciplinary approaches.

With a background that includes serving as Massachusetts Commissioner of the Division of Medical Assistance and as General Counsel to the Massachusetts Housing Finance Administration, Warring brings a wealth of public sector experience to her leadership role. She holds a J.D. from Yale University and a Bachelor's Degree from Brown University.



**Mark Lutes, JD**  
**Chair, NEHI Board of Directors**  
**Chairman of the Firm, Epstein Becker & Green, P.C.**

Mark E. Lutes, Chair of the firm's Board of Directors and Member of the Health Care and Life Sciences practice, brings over three decades of experience to his role in Washington, DC. Former legislative adviser to the Federal Trade Commission, he provides strategic counsel on health policy and reimbursement strategy through affiliated firms EBG Advisors, Inc., and National Health Advisors, LLC.

A leader in representing private equity and financial services firms with health care portfolios, Mr. Lutes oversees multidisciplinary teams assessing reimbursement, regulatory approvals, compliance, and legislative landscapes for client investments. With expertise in corporate transactions and health care compliance, he advises on warranty negotiations, risk assessment, and significant health care transactions.

Mr. Lutes is an adept antitrust counselor for health care mergers and has facilitated the clearance of numerous hospital mergers. He possesses in-depth knowledge of managed care markets, advising providers and payors on payment arrangements and compliance. Additionally, he offers counsel on hospital and physician ventures, information privacy, and security, and has developed audit tools to support client compliance.

# Program Agenda

## Pre-Event Networking

### Welcome

**Wendy Warring, JD**, President & CEO, NEHI

**Mark Lutes, JD**, Chair, NEHI Board of Directors  
Chairman of the Firm, Epstein Becker & Green, P.C.

## Innovators In Health Honorees

**Monic Bharel, MD, MPH**, Clinical Lead Public Sector Health, Google

**Micky Tripathi PhD, MPP**, National Coordinator, Health IT,  
Office of the National Coordinator for Health Information Technology

*Introducing and accepting the award on behalf of Micky Tripathi:*

*Denny Brennan, Executive Director, Massachusetts Health Data Consortium*

## The Revolution in Obesity Treatment: A Report from the Front Lines

**Tom Hubbard**, Senior Vice President of Policy Research, NEHI

**Sree Chaguturu, MD**, Executive Vice President and Chief Medical Officer, CVS Health

**Florencia Halperin, MD**, Chief Medical Officer, Form Health

**Melinda J. (Katzman) Watman, RN, BSN, MSN, CNM, MBA**, Patient Advocate, Nurse, Board Member (OAC), Obesity Action Coalition

## Networking Reception

### Henri A. Termeer Memorial Award Honoree

**Alice Lin Pomponio, MPP**, BrightEdge - American Cancer Society, Managing Director

*Introducing Alice Pomponio: David Fleming, Genzyme Corporation (retired)*

## Fireside Chat with Alice Lin Pomponio and David Meeker

**Alice Lin Pomponio, MPP**, BrightEdge - American Cancer Society, Managing Director

**David Meeker, MD**, Rhythm Pharmaceuticals, Chairman, President, and Chief Executive Officer

## Farewell

**Wendy Warring, JD**, President & CEO, NEHI



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# Innovators in Health



## Monica Bharel, MD, MPH Clinical Lead Public Sector Health, Google

Dr. Monica Bharel is a physician executive, internist, and public health innovator focused on using data and analytics to drive innovations and equity in health. She is the Clinical Lead for Public Sector Health at Google and contributes to the work of the Population and Environmental Health, Mental Health Center for Excellence, and Cloud Public Sector teams.

Dr. Monica Bharel previously served as a Senior Advisor to the Mayor of Boston. Mayor Wu appointed her to lead the city's response to the humanitarian crisis in the area known as Mass and Cass. She oversaw public health, an equity-led approach focused on individual medical and treatment needs. This transformative process has included offering low-threshold housing and shelter options to unsheltered individuals with a focus on building an intermediate and long-term plan to address the intersecting issues of homelessness, substance use disorder, and mental health.

She served as Commissioner of the Massachusetts Department of Public Health and the Commonwealth's chief physician from 2015 to 2021. She helped lead the state's aggressive response to the opioid crisis and was dedicated to reducing health disparities and developing data-driven, evidence-based solutions for keeping people healthy. Dr. Bharel also led the Massachusetts public health response to the COVID-19 pandemic.

As Commissioner, Dr. Bharel oversaw a public health workforce of nearly 3000 and an expansive department that addressed issues ranging from environmental health to injury prevention to infectious diseases. Under her leadership, Massachusetts ranked among the healthiest states in the nation.

Dr. Bharel is a board-certified internist who has practiced general internal medicine for over 20 years, including at Massachusetts General Hospital, Boston Medical Center, neighborhood health centers, the Veterans Administration, and nonprofit organizations. She has served on the faculty of Harvard Medical School, Boston University Medical School, and Harvard School of Public Health, and she has been recognized for her dedication to underserved and vulnerable populations. Before becoming Commissioner, she was Chief Medical Officer of Boston Health Care for the Homeless.

She holds a Master of Public Health degree through the Commonwealth Fund/Harvard University Fellowship in Minority Health Policy and a medical degree from Boston University School of Medicine. She completed a residency and chief residency in internal medicine at Boston City Hospital/Boston Medical Center.

# Innovators in Health



## Micky Tripathi, PhD, MPP National Coordinator for Health Information Technology

Micky Tripathi is the National Coordinator for Health Information Technology at the U.S. Department of Health and Human Services. He formulates the federal health I.T. strategy and coordinates federal health I.T. policies, standards, programs, and investments.

Dr. Tripathi has over 20 years of experience across the health I.T. landscape. He most recently served as Chief Alliance Officer for Arcadia, a health care data and software company focused on population health management and value-based care, the project manager of the Argonaut Project, an industry collaboration to accelerate the adoption of FHIR, and a board member of HL7, the Sequoia Project, the CommonWell Health Alliance, and the CARIN Alliance.

Dr. Tripathi served as the President and Chief Executive Officer of the Massachusetts eHealth Collaborative (MAeHC), a non-profit health I.T. advisory and clinical data analytics company. He was also the founding President and CEO of the Indiana Health Information Exchange, a statewide HIE partnered with the Regenstrief Institute. He was also an Executive Advisor to investment firm LRVHealth and a Fellow at the Berkman-Klein Center for Internet and Society at Harvard University.

He holds a PhD in political science from the Massachusetts Institute of Technology, a Master of Public Policy from Harvard University, and an A.B. in political science from Vassar College. Before receiving his PhD, he was a Presidential Management Fellow and a senior operations research analyst in the Office of the Secretary of Defense in Washington, DC, for which he received the Secretary of Defense Meritorious Civilian Service Medal.



*Introducing Micky Tripathi and accepting the award on his behalf:*

**Denny Brennan**  
Executive Director,  
Massachusetts Health Data Consortium



# The Revolution in Obesity Treatment: A Report from the Front Lines

Under the guidance of NEHI's Senior Vice President of Policy Research, Tom Hubbard, this panel brings together esteemed leaders in the field who are shaping the future of obesity treatment and health care equity.

Featuring Dr. Florencia Halperin, Chief Medical Officer of Form Health, Dr. Sree Chaguturu, Executive Vice President and Chief Medical Officer of CVS Health, and Melinda J Watman, President and Founder of Weighty Decision, this gathering showcases diverse expertise and perspectives.

Dr. Halperin's distinguished career, including her leadership at Form Health and her dedication to patient care, underscores her commitment to advancing obesity medicine. Dr. Chaguturu's extensive background in healthcare leadership and his role in driving clinical quality standards and health equity initiatives at CVS Health highlight his visionary approach to healthcare innovation. Melinda J. Watman's advocacy for equal access to care and her efforts to combat weight bias and discrimination demonstrate her dedication to societal change in healthcare attitudes.



**Tom Hubbard**

Senior Vice President of Policy Research,  
NEHI

Tom Hubbard, leading NEHI's initiatives on biopharmaceutical coverage, comparative effectiveness research policy, Real World Evidence, medication management, and patient adherence, aims to transform healthcare by promoting innovation and enhancing clinical care quality and efficiency. With seven years at the Massachusetts Technology Collaborative, he oversaw industry projects and led the I-495 Technology Corridor Partnership, among others. Previously, he held roles including Executive Assistant for Economic Affairs to U.S. Senator John Kerry and Director of Community Development and Planning for the City of Gardner, Massachusetts. Hubbard holds a master's in public policy from Harvard's Kennedy School of Government.



# Florencia Halperin, MD

## Chief Medical Officer, FORM Health

Florencia Halperin, MD, is the Chief Medical Officer of FORM. This virtual medical weight loss clinic provides personalized care from an expert doctor and registered dietitian, empowering patients to take control of their health.

Dr. Halperin completed her undergraduate and medical school education at Harvard University. She later returned to Harvard Medical School for a Master of Medical Sciences. Dr. Halperin completed her internship and residency training in Internal Medicine at Brigham and Women's Hospital (BWH). She then completed a Clinical Fellowship in Endocrinology at BWH and went on to complete a Postdoctoral Fellowship at Joslin Diabetes Center.

Dr. Halperin continued to practice medicine at BWH and was appointed the Medical Director of the Program for Weight Management in 2009. In 2019, Dr. Halperin joined FORM as Chief Medical Officer, where she oversees the entire clinical team and delivers high-quality personalized medical care to people living with obesity.

Since joining Form Health, she has defined and implemented the company's clinical care model based on ABOM guidelines and built a team of world-class doctors, advanced practice professionals, and registered dietitians. Dr. Halperin is board-certified in endocrinology and a member of many professional associations, including the American Medical Association, Endocrine Society, American Diabetes Association, and The Obesity Society. She is a recipient of numerous awards that highlight her dedication to patient care, including the Castle Connolly America's Top Doctors and the Schwartz Center Award for Compassionate Care.



# Sree Chaguturu, MD

## Executive Vice President and Chief Medical Officer, CVS Health

Sree Chaguturu, MD, is executive vice president and chief medical officer of CVS Health. He leads the CVS Health medical affairs organization spanning Aetna®, CVS Caremark®, CVS Pharmacy®, MinuteClinic®, women's health and genomics, data and analytics, patient safety, and health equity.

Sree is focused on advancing the highest possible clinical quality standards, increasing access to care, improving patient outcomes, and reducing overall health care costs across the CVS Health enterprise.

Sree previously served as chief medical officer of CVS Caremark, the company's pharmacy benefits management (PBM) business, where he provided clinical oversight for the pharmacy benefits design strategy. Additionally, he has served as a trusted advisor to employer and health plan clients, their members, and CVS Health colleagues throughout the COVID-19 pandemic.

Before joining CVS Health, Sree was chief population health officer of Mass General Brigham, the most extensive health care system in Massachusetts. He led the system's accountable care organization and numerous clinical care delivery and innovation programs. He is also a practicing internal medicine physician at Massachusetts General Hospital.

Sree earned his bachelor's degree in biology from Brown University and his medical doctorate from Brown University Medical School. He completed his internal medicine and primary care training at Massachusetts General Hospital.



# **Melinda J Watman, RN, BSN, MSN, CNM, MBA, President and Founder, Weighty Decision; Board Member, Obesity Action Coalition**

Melinda J Watman, RN, BSN, MSN, CNM, MBA, is the president and founder of Weighty Decision, a service providing accurate and comprehensive information for those trying to determine their weight management plan. She is a board member of the Obesity Action Coalition and a founding member and chair of the Mass Coalition for Action on Obesity. She advocates equal access to care and anti-weight bias/discrimination legislation. She is a frequent speaker on eating disorders/disordered eating and obesity.

In addition, Melinda's experiences range from the clinical to the business sides of healthcare, including running a graduate-level education program within the USC School of Medicine and being the CEO and co-founder of a medical device company. She is a strong supporter of entrepreneurs and is a mentor for the MIT Venture Mentoring Service and the Boston University Build Lab.



# Henri A. Termeer Memorial Award



## Alice Lin Pomponio, MPP Managing Director, BrightEdge - American Cancer Society

Alice Pomponio holds dual roles as Vice President of Innovation and Impact Investing at the American Cancer Society (ACS) and Managing Director of BrightEdge, the ACS's mission-driven venture capital and innovation arm. With a career spanning impact investment, social innovation entrepreneurship, and patient advocacy, Alice brings a wealth of experience in life sciences and business to her positions. Her commitment to the ACS's lifesaving mission is palpable, evident in her extensive volunteer leadership within the organization, including past roles as Chair of the Eastern New England Board of Directors and National Board Member of the American Cancer Society Cancer Action Network.

Alice's expertise extends beyond her roles at ACS and BrightEdge. She also imparts knowledge as faculty at Harvard-MIT HST Sloan Healthcare Ventures, where she teaches biomedical innovation and healthcare entrepreneurship. Prior to her current positions, Alice provided strategic guidance to early-stage life science companies on go-to-market strategies at Red Sky Partners. Her professional journey includes significant roles in research and development and commercial leadership at esteemed companies such as Radius Health, AstraZeneca, and Sanofi Genzyme. Notably, Alice spearheaded the launch of numerous specialty products in both the U.S. and global markets and advocated for orphan drug policy and health equity initiatives worldwide.

Throughout her career, Alice has been a catalyst for change through open innovation and public-private partnerships, particularly in advancing specialty medicines development. Her contributions extend to the public sector, where she has influenced innovation, trade, and healthcare policy in both the UK Government and the U.S. Office of Management and Budget. Alice's academic credentials include a Master of Public Policy from Harvard University and a Bachelor of Science in Biology from MIT.

Beyond her professional endeavors, Alice remains deeply engaged in the broader ecosystem, serving as a Board Observer at Freenome, TailorMed, Naveris, and Nusano, and as a member of the Board of Directors at The Termeer Foundation. Through her multifaceted roles and unwavering dedication, Alice Pomponio continues to drive impactful change in the fight against cancer and beyond.

*Introducing Alice Pomponio:*

**David Fleming**

Genzyme Corporation (retired)



# Fireside Chat with Alice Lin Pomponio and David Meeker



## Alice Lin Pomponio, MPP

Managing Director, BrightEdge - American Cancer Society



## David Meeker, MD

NEHI Board of Directors; Chairman, President & CEO, Rhythm Pharmaceuticals

Dr. David Meeker, appointed President and CEO of Rhythm Pharmaceuticals in 2020, brings over two decades of leadership experience in the pharmaceutical industry. His career began as a practicing physician specializing in pulmonary and critical care at the Cleveland Clinic. Joining Genzyme in 1994, he swiftly ascended through leadership roles, eventually becoming Chief Operating Officer in 2009. At Genzyme, Dr. Meeker led the global commercial portfolio, overseeing the successful launch of breakthrough treatments for rare genetic diseases, including Aldurazyme®, Fabrazyme®, and Myozyme®.

Following the merger of Genzyme and Sanofi, Dr. Meeker assumed the role of Executive Vice President and Head of Sanofi Genzyme. Under his guidance, Sanofi Genzyme expanded into specialty care areas such as oncology and immunology, achieving significant milestones in product launches targeting conditions like atopic dermatitis and rheumatoid arthritis.

Beyond his corporate roles, Dr. Meeker serves on the boards of Rhythm Pharmaceuticals, Trevi Therapeutics, and Myokardia. He also serves on the Boards of the Biomedical Science Careers Program and NEHI.

A graduate of the University of Vermont Medical School, Dr. Meeker further honed his skills through the Advanced Management Program at Harvard Business School. His journey from clinician to industry leader exemplifies his dedication to driving positive change in healthcare, earning him respect in medical and business circles alike.



**The Termeer Foundation  
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NEHI's 2024 Innovators  
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The Coverys Community Healthcare Foundation  
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**NEHI's 2024 honorees**  
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for patients and families.

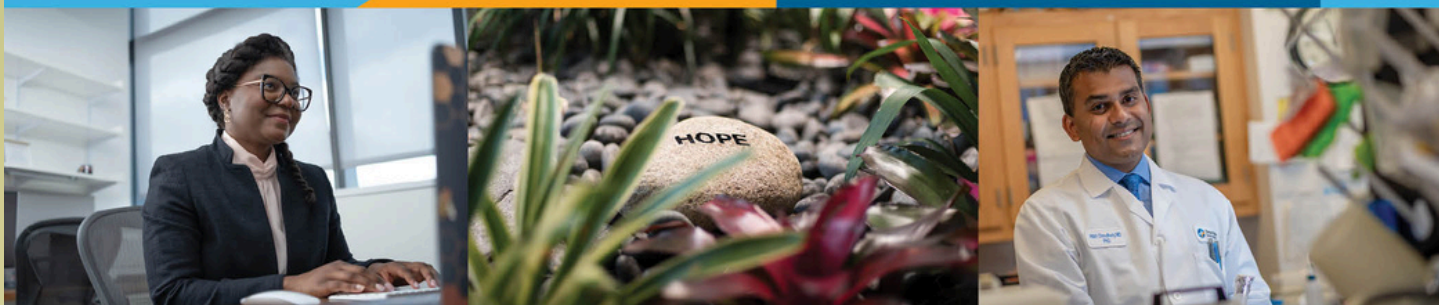


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Congratulations to the honorees for their invaluable contributions promote better health through promising technologies, programs, and initiatives to improve health care for patients and families.



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# About NEHI

## WHO WE ARE

Member-driven, NEHI represents over 50 organizations from across all healthcare sectors working to advance the adoption of health innovation in diagnostics, therapies, operations, and payment models.

Unbiased, non-profit, and analytic, NEHI explores and solves today's complex problems, leveraging innovations to address unmet needs and improve equitable access to health.

## AROUND THE CRITICAL ISSUES OF THE DAY ... WHAT WE DO

- Research issues and convene experts to address our members' concerns by recommending ways to remove barriers to innovation.
- Pressure test our recommendations with a cross-section of stakeholders to enhance feasibility and adoption.
- Publish reports on our findings, disseminate these, advance discussion via webinars, and work with members to pilot solutions.

## NEHI'S AREAS OF FOCUS

Within the innovation space, our research agenda focuses on:

- How value-based payment models affect the adoption of innovations
- Ensuring that innovations advance health equity
- Addressing persistent and urgent problems in healthcare, with a current spotlight on mental health

## HOW DOES THIS FOCUS TRANSLATE INTO NEHI'S WORK?

NEHI members exchange ideas and perspectives through roundtable conversations, closed-door convenings, white papers, webinars, and other channels or venues on some of healthcare's most challenging topics. We provide a safe environment for candid discussions.

## WHAT OUR MEMBERS GAIN

Membership at NEHI connects leaders outside of their own sectors in conversations about difficult issues by emphasizing a common mission. We provide a safe environment for a candid exchange of perspectives that can inform members' business objectives and strategic goals. And, NEHI works with its members to pilot new collaborations. As a member, you can help drive the conversations to influence policy and practices.



# NEHI's Members

\*Members of NEHI's Board of Directors

## Associations/Advocacy

- Alliance of Community Health Plans
- American Cancer Society – New England
- American Diabetes Association
- American Heart Association
- American Psychological Association (APA)
- Better Medicare Alliance
- Biotechnology Innovation Organization (BIO)
- Cancer Support Community
- CancerCare
- Cardiovascular Research Foundation
- Caregiver Action Network
- HIMSS
- Innovation and Value Initiative
- Massachusetts Association of Health Plans (MAHP)
- Massachusetts Biotechnology Council
- Massachusetts Health and Hospital Association
- Massachusetts Health Data Consortium
- Massachusetts Medical Society (MMS)
- National Consumers League
- New England Council
- Project HOPE
- UsAgainstAlzheimer's

## Providers

- Boston Children's Hospital\*
- Cedars-Sinai
- Concert Health
- Mass General Brigham\*
- UMass Memorial

## Payers

- Blue Cross Blue Shield of Massachusetts\*
- C3 (Community Care Cooperative)\*
- CVS Health\*
- Kaiser Permanente
- Point32Health\*

## Pharmaceuticals

- AstraZeneca
- Biotechnology Innovation Organization (BIO)
- Eli Lilly and Company
- Massachusetts Life Sciences Center
- Merck\*
- Moderna
- Novo Nordisk
- PhRMA
- Rhythm Pharmaceuticals\*

## Services

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# Thank you!

Thank you for coming to NEHI's 2024 Innovators in Health! We greatly appreciate your support of our mission, projects, and events!

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Your support will aid our efforts to break boundaries in healthcare, bring together brilliant minds, foster open discussions, develop policy solutions, drive collective change, and implement promising innovations. As a non-profit, NEHI relies on community support to fund our projects and operations. We invite organizations and individuals to join our network and drive meaningful change in healthcare. Your partnership is crucial to our mission.




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